Evolve Talent Agency

200 GLOBAL COMPANIES FOR LARGE-SCALE RECONSTRUCTION

A. ENGINEERING, CONSTRUCTION & INFRASTRUCTURE (60)

United States

1. Bechtel
2. Fluor
3. AECOM
4. Jacobs Engineering
5. KBR
6. Parsons
7. Black & Veatch
8. Burns & McDonnell
9. HDR
10. Tetra Tech

11. Turner Construction
12. Skanska USA (Swedish origin)
13. Granite Construction
14. Hensel Phelps
15. Gilbane
16. Clark Construction
17. Walsh Group
18. DPR Construction
19. McDermott International

Europe

20. Vinci (France)
21. Bouygues (France)
22. Eiffage (France)
23. Hochtief (Germany)
24. Strabag (Austria)
25. Salini Impregilo / Webuild (Italy)
26. Ferrovial (Spain)
27. ACS Group (Spain)
28. Acciona (Spain)
29. Balfour Beatty (UK)
30. Laing O'Rourke (UK)

31. Kier Group (UK)
32. BAM Group (Netherlands)
33. Royal HaskoningDHV (Netherlands)
34. Arcadis (Netherlands)
35. Skanska (Sweden)
36. NCC (Sweden)
37. Peab (Sweden)

Asia & Middle East

38. China State Construction Engineering Corp. (CSCEC)
39. Sinohydro (China)
40. PowerChina
41. China Communications Construction Co. (CCCC)
42. Hyundai Engineering & Construction (South Korea)
43. Samsung Engineering (South Korea)
44. Daewoo Engineering & Construction (Korea)
45. Kajima Corporation (Japan)
46. Taisei Corporation (Japan)
47. Obayashi Corporation (Japan)
48. Shimizu Corporation (Japan)
49. Larsen & Toubro (India)
50. Tata Projects (India)

51. DAECO (Turkey)

52. Limak Group (Turkey)

53. Tekfen Construction (Turkey)

54. CCC (Consolidated Contractors Company – Middle East)

55. Arabtec (UAE – formerly)

56. Aldar Construction (UAE)

57. Saudi Binladin Group

58. Nesma Holding (Saudi Arabia)

59. Al Arrab Contracting (Saudi Arabia)

60. Kuwait Arab Contractors Company

B. ENERGY, POWER, & UTILITIES (35)

United States

61. General Electric (GE Vernova)

62. Westinghouse Electric

63. ExxonMobil

64. Chevron

65. ConocoPhillips

66. AES Corporation

67. NextEra Energy

68. First Solar
69. Bloom Energy
70. Cummins Power Generation

Europe

71. Siemens Energy (Germany)
72. E.ON (Germany)
73. Enel Group (Italy)
74. EDF (France)
75. TotalEnergies (France)
76. Shell (UK-Netherlands)
77. BP (UK)
78. Ørsted (Denmark)
79. Vestas (Denmark)

Asia/Middle East

80. Saudi Aramco
81. ADNOC (UAE)
82. QatarEnergy
83. PetroChina
84. Sinopec
85. KEPCO (South Korea)

86. JERA (Japan)

87. Hitachi Energy (Japan/Sweden)

88. Reliance Industries (India)

89. Tata Power (India)

90. Rosatom (Russia – nuclear/energy engineering)

C. WATER, SANITATION, WASTE & ENVIRONMENTAL SYSTEMS (15)

91. Xylem (USA)

92. American Water (USA)

93. Ecolab (USA)

94. Veolia (France)

95. Suez (France)

96. Thames Water (UK)

97. Severn Trent (UK)

98. Kurita Water (Japan)

99. Beijing Enterprises Water Group (China)

100. JFE Engineering (Japan)

101. Saur Group (France)

102. Republic Services (USA)

103. Waste Management (USA)
104. Remondis (Germany)
105. FCC Environment (Spain)

D. HEAVY MACHINERY, INDUSTRIAL EQUIPMENT & VEHICLES (20)

106. Caterpillar (USA)
107. John Deere (USA)
108. Terex (USA)
109. Manitowoc (USA)
110. Komatsu (Japan)
111. Hitachi Construction Machinery (Japan)
112. Doosan (Korea)
113. Hyundai Heavy Industries (Korea)
114. Sany Heavy Industry (China)
115. XCMG (China)
116. Volvo Construction Equipment (Sweden)
117. Liebherr (Germany)
118. JCB (UK)
119. CNH Industrial (US/Europe)

120. Oshkosh Corp (USA)
121. Paccar (USA)
122. Scania (Sweden)
123. MAN Truck & Bus (Germany)
124. Tata Motors (India)
125. Mahindra (India)

E. TECHNOLOGY, DIGITAL SYSTEMS & TELECOM (30)

United States

126. Cisco
127. Microsoft
128. Amazon (AWS)
129. Google (Alphabet)
130. IBM
131. Oracle
132. Dell
133. Intel
134. Qualcomm
135. Hewlett Packard Enterprise

136. Corning (fiber optics)
137. American Tower Corporation
138. SpaceX (Starlink)

Europe/Asia

139. Ericsson (Sweden)
140. Nokia (Finland)
141. Siemens Digital Industries (Germany)
142. SAP (Germany)
143. Schneider Electric (France)
144. Thales Group (France)
145. Capgemini (France)
146. Accenture (Ireland/USA)
147. Telefonica (Spain)
148. Vodafone Group (UK)
149. Orange (France)
150. NTT Group (Japan)
151. Fujitsu (Japan)
152. SoftBank (Japan)
153. China Telecom
154. MTN Group (South Africa)
155. STC (Saudi Telecom Company)

F. LOGISTICS, TRANSPORT & SUPPLY CHAIN (20)

156. FedEx (USA)
157. UPS (USA)
158. Maersk (Denmark)
159. MSC (Switzerland)
160. CMA CGM (France)
161. DHL (Germany)
162. DB Schenker (Germany)
163. Kuehne + Nagel (Switzerland)
164. XPO Logistics (USA)
165. C.H. Robinson (USA)
166. Ryder (USA)
167. Crowley Maritime (USA)
168. Boeing (USA – infrastructure/logistics solutions)
169. Airbus (EU)
170. Embraer (Brazil)
171. Etihad Cargo (UAE)
172. Qatar Airways Cargo
173. Turkish Airlines Cargo

174. COSCO Shipping (China)

175. Evergreen Marine (Taiwan)

G. HEALTHCARE, HOSPITAL SYSTEMS & MEDICAL INFRASTRUCTURE (20)

176. Johnson & Johnson (USA)

177. Pfizer (USA)

178. Moderna (USA)

179. Abbott Laboratories (USA)

180. Baxter International (USA)

181. Boston Scientific (USA)

182. Medtronic (US/Ireland)

183. GE Healthcare (USA)

184. Cardinal Health (USA)

185. McKesson (USA)

186. Siemens Healthineers (Germany)

187. Roche Diagnostics (Switzerland)

188. Novartis (Switzerland)

189. Sanofi (France)

190. Philips Healthcare (Netherlands)

191. Takeda (Japan)
192. Fujifilm Healthcare (Japan)
193. Hikma Pharmaceuticals (Jordan/UK)
194. Hikvision Medical (China)
195. Dräger (Germany)

H. FINANCE, INSURANCE & DEVELOPMENT INSTITUTIONS (5)

(These do not build infrastructure but enable funding & oversight.)

196. JPMorgan Chase
197. Citi
198. HSBC (UK/global)
199. BlackRock
200. AIG

SECTOR-BY-SECTOR DEPLOYMENT PLAN

For the Reconstruction of Syria, Gaza, and Lebanon

Total Framework Investment: $100–150 billion

Timeline: 10–15 years

Deployment Phases: Emergency → Stabilization → Recovery → Expansion → Sustainability

1. HOUSING & CITIES (Urban Redevelopment)

Estimated Budget: $25–35 billion

Primary Objectives

Rebuild destroyed housing stock.

Create dense, resilient housing using modern codes.

Upgrade roads, sewage, and electricity to support new neighborhoods.

Phase Deployment

Phase 1–2:

Rubble removal (Caterpillar, Komatsu, Hitachi, XCMG).

Site surveying (AECOM, Bechtel, Jacobs).

Phase 3–5:

Prefab/modular housing (Lennar, PulteGroup, Katerra-style systems, Larsen & Toubro).

High-rise residential blocks (Vinci, Samsung C&T, CCC).

Deliverables

300,000–500,000 new housing units.

Critical urban services restored (water, roads, electric, fiber).

New zoning and land-use authority implemented jointly with municipalities.

2. TRANSPORTATION, ROADS & BRIDGES

Estimated Budget: $10–15 billion

Objectives

Rebuild road corridors linking major cities, border crossings, ports and aid routes.

Repair bridges, tunnels, and overpasses.

Establish unified traffic and vehicle standards.

Phase Deployment

Phase 1: Emergency road clearing (Terex, Volvo CE).

Phase 2–3: Highway repaving (Strabag, ACS, Bechtel).

Phase 4–5: Smart road networks (Siemens Mobility, Nokia for ITS sensors).

Deliverables

3,000–5,000 km of restored roads.

Over 200 reengineered bridges.

Installed traffic management centers.

3. ELECTRICITY & POWER SYSTEMS

Estimated Budget: $20–25 billion

Objectives

Restore national grids in Syria & Lebanon.

Establish decentralized microgrids in Gaza.

Combine solar, gas, and grid-tie systems.

Phase Deployment

Phase 1:

Temporary generators (Cummins, GE, Caterpillar).

Emergency line repair (Siemens Energy field units).

Phase 2–4:

Grid rebuild (GE Vernova, Hitachi Energy, Schneider Electric).

Natural gas turbines (Siemens, GE).

Phase 5:

Regional interconnectors (Egypt–Gaza, Jordan–Lebanon, Syria–Iraq).

Utility privatization and metering reform.

Deliverables

24/7 electricity restored in all regions.

30–40% renewable energy penetration.

Modern substation network and smart meters.

4. WATER, SEWAGE & DESALINATION

Estimated Budget: $10–12 billion

Objectives

Rebuild water treatment and sewage plants.

Add coastal desalination for Lebanon and Gaza.

Modernize pipes, pumping stations, and reservoirs.

Phase Deployment

Phase 1: Water trucking, temporary pipes (UN, local municipal teams).

Phase 2–4:

Major desalination (Veolia, Suez, Aqualia, IDE Technologies).

New sewer lines (Xylem, American Water Works).

Phase 5:

Smart meters & leak-detection systems (ABB, Schneider).

Deliverables

Full potable water access.

100% sewage treatment.

Desalination plants producing 300–1,000 MLD.

5. TELECOM, INTERNET & DIGITAL INFRASTRUCTURE

Estimated Budget: $7–10 billion

Objectives

Restore fiber networks, 4G/5G, and satellite backup.

Build e-government platforms and secure data centers.

Phase Deployment

Phase 1–2:

Emergency connectivity (SpaceX Starlink, Nokia microwave links).

Phase 3–4:

Full fiber backbone (Corning, Orange, Ericsson).

5G deployment (Nokia, Huawei alternatives: Ericsson).

Phase 5:

Cloud infrastructure for digital ID, payments, and government systems (AWS, Microsoft, Google Cloud).

Deliverables

95% regional broadband coverage.

Unified digital government architecture.

Cloud-ready infrastructure for economic recovery.

6. HEALTHCARE SYSTEMS

Estimated Budget: $6–9 billion

Objectives

Rebuild hospitals and medical centers.

Establish universal pharmaceutical supply chains.

Build training centers for doctors, nurses, and trauma specialists.

Phase Deployment

Phase 1:

Field hospitals (WHO, Johnson & Johnson humanitarian teams).

Phase 2–4:

Hospital reconstruction (Siemens Healthineers, GE Healthcare, Philips).

Phase 5:

Digital medical records (Cerner/Oracle Health).

Pharmaceutical distribution centers (Pfizer, Abbott, Hikma).

Deliverables

100–150 full-service hospitals rebuilt.

Supply chains stabilized for critical medication.

National health records systems.

7. PORTS, AIRPORTS & BORDER CROSSINGS

Estimated Budget: $8–12 billion

Objectives

Modernize Beirut Port, Latakia, Tartus, and Gaza logistics channels.

Rehabilitate Aleppo, Damascus, and Beirut airports.

Deploy secure, efficient customs systems.

Phase Deployment

Phase 1–2:

Port clearance and basic ship movement (Maersk, MSC, CMA CGM).

Phase 3–5:

Port reconstruction (China Communications Construction, Bechtel Maritime Units).

Airport modernization (Boeing Services, Airbus Consultancy).

Digital customs systems (Accenture, SAP, IBM).

Deliverables

Ports restored to 40–70M tons annual capacity.

Airports capable of 15–20M passengers.

Modern, transparent customs systems.

8. EDUCATION & HUMAN CAPITAL

Estimated Budget: $3–5 billion

Objectives

Rebuild schools, universities, teacher academies.

Implement digital learning nationwide.

Phase Deployment

Phase 1:

Emergency schooling via modular structures.

Phase 2–4:

Reconstruction of 2,000+ schools.

Partnerships with international universities (MIT, AUB, Sorbonne, KAUST).

Phase 5:

National scholarship & workforce training schemes.

Deliverables

Fully restored education networks.

Technical workforces in construction, IT, engineering.

9. AGRICULTURE & FOOD SECURITY

Estimated Budget: $3–6 billion

Objectives

Restore farmlands, irrigation, and cold chains.

Build grain storage and food distribution systems.

Phase Deployment

Phase 1–2: Equipment delivery (John Deere, CNH Industrial).

Phase 3–5:

Irrigation grid (Netafim, Valmont).

Cold storage systems (Carrier, Daikin).

Regional grain storage (ADM, Cargill, Louis Dreyfus).

Deliverables

30–50% increase in agricultural output.

Stabilized food prices.

Modern export chains for fruits, vegetables, grains.

10. ECONOMIC DEVELOPMENT & JOB CREATION

Estimated Budget: $5–10 billion

Objectives

Create 500,000–1,000,000 jobs.

Build industrial zones, free-trade areas, SME ecosystems.

Phase Deployment

Phase 1–3:

Light manufacturing zones (GE Appliances, Samsung, Foxconn expansions).

Logistics free zones (DHL, Maersk).

Phase 4–5:

Tech clusters (Google, AWS, Microsoft partnerships).

Startup ecosystems (accelerators, R&D centers).

Deliverables

Sustainable job-market for youth.

Export-driven manufacturing.

A network of industrial innovation zones.

11. GOVERNANCE, BANKING & DIGITAL FINANCE

Estimated Budget: $2–3 billion

Objectives

Build modern government accounting, ID systems, and anti-corruption safeguards.

Enable digital payments and taxation.

Phase Deployment

Phase 1–2:

Digital ID (World Bank, Mastercard, Thales).

Phase 3–5:

Core banking infrastructure (JPMorgan, Citi, SAP Banking).

National tax and treasury systems (Oracle, IBM).

Deliverables

Transparent government operations.

Modernized financial systems.

Secure national digital ID networks.

12. SECURITY, SAFETY & DE-MINING

Estimated Budget: $3–6 billion

Objectives

Mine removal, UXO clearance.

Basic civilian security reforms.

Infrastructure protection.

Phase Deployment

Phase 1–2:

UNMAS, HALO Trust, Norwegian People's Aid (mine clearance).

Phase 3–5:

Infrastructure protection systems (non-military: perimeter security, sensors, communications).

Deliverables

Safe land access for agriculture and construction.

Protected utilities and logistics zones.

SUMMARY TABLE (BUDGET)

Sector	Estimated Budget
Housing	$25–35B
Transport	$10–15B
Power	$20–25B
Water/Sanitation	$10–12B
Telecom	$7–10B
Healthcare	$6–9B
Ports/Airports	$8–12B
Education	$3–5B
Agriculture	$3–6B
Jobs/Economy	$5–10B
Governance/Finance	$2–3B
Demining/Safety	$3–6B
Total	$102–148B

Core Infrastructure & Utilities

Activities

Rebuild roads, bridges, tunnels, ports, and logistics corridors

Restore electricity grids (solar, wind, gas, hydro)

Repair water networks & wastewater treatment

Build fiber-optic and telecom networks

Reconstruct mosques, churches, temples, and heritage sites connected to public infrastructure

Major Capabilities Needed

Heavy construction firms

Engineering & design firms

Utilities operators

Solar/wind EPC firms

Water engineering specialists

2. Housing & Urban Redevelopment

Activities

Mass residential housing construction

High-density urban rebuilding in destroyed cities

Earthquake-safe & blast-resistant designs

Parks, public squares, and community centers

Reconstruction of mosques, imams' residences, and religious schools (madrasas)

Restoration of old-city historical religious sites

Major Capabilities Needed

Prefab housing companies

Urban planners

Real estate developers

Architectural firms

3. Healthcare & Medical Infrastructure

Activities

Rebuild and equip hospitals

Mobile clinics & telemedicine systems

Pharmaceutical distribution corridors

Trauma & rehab centers

Mental-health capacity building

Major Capabilities Needed

Hospital engineering

Medical device providers

Health IT solutions

4. Education & Human Capital

Activities

Build/restore schools, universities, and vocational institutes

Develop digital learning infrastructure

Technical training centers for construction, logistics, agriculture

Reconstruction of religious schools (non-political, non-militant) attached to major mosques

Major Capabilities Needed

EdTech platforms

School builders

Curriculum developers

5. Agriculture & Food Security

Activities

Rehabilitate farmlands damaged by war

Build irrigation systems & desalination lines

Rebuild greenhouses

Post-harvest storage

Food-processing zones

Major Capabilities Needed

Irrigation engineering

Agri-tech companies

Food processing companies

6. Energy & Natural Resources

Activities

Solar and wind farms

Micro-grids for communities & mosques

Gas pipeline repairs

Energy-efficiency retrofits for public buildings

Major Capabilities Needed

EPC contractors

Renewable energy developers

Grid management companies

7. Transportation & Logistics

Activities

Ports (Tripoli, Beirut, Latakia, Gaza Waterfront)

Airports (Damascus, Aleppo, Beirut upgrades)

Rail line rehabilitation (Syria–Lebanon)

Fleet operations for cargo & passenger transport

Major Capabilities Needed

Logistics operators

Airport authorities

Rail construction firms

8. Technology & Digital Infrastructure

Activities

5G/4G deployment

Data centers

Digital government identity systems

Secure banking infrastructure

Smart-mosque technologies (energy-efficient lighting, security, learning centers)

Major Capabilities Needed

Telecom operators

Cloud providers

Cybersecurity firms

9. Financial Systems & Banking

Activities

Rebuilding central banking operations

Digital payments

Anti-money-laundering systems

Microfinance for small businesses, including mosque-run community programs

Major Capabilities Needed

Banking tech

FinTech platforms

Credit unions

10. Manufacturing & Industrial Zones

Activities

Re-establish industrial parks in Syria & Lebanon

Light manufacturing (textiles, plastics)

Heavy manufacturing (cement, steel)

Repair workshops for machinery used in reconstruction

Major Capabilities Needed

Industrial developers

Process engineering firms

Factory operators

11. Water, Environment & Waste Management

Activities

Rubble removal & recycling

River cleanup (Orontes, Litani)

Landfill modernization

Recycling facilities connected to large mosques and community centers

Major Capabilities Needed

Waste engineering

Environmental remediation firms

Recycling equipment manufacturers

12. Cultural, Religious & Heritage Restoration

Activities

Reconstruction of mosques (large and small), including:

Al-Umari Mosques (Lebanon)

Historic mosques in Aleppo, Homs, Damascus

Gaza City mosques

Restoration of old souks, archaeological sites, and religious landmarks

Community courtyard areas attached to mosques for public services

Major Capabilities Needed

Heritage conservation experts

Architectural preservation firms

Archaeological restoration teams

13. Security, Justice & Civil Governance Support

Activities

Train local police (unarmed community policing)

Rebuild courthouses, municipal halls

Digital identity and civic records

Community dispute resolution centers connected to major mosques

Major Capabilities Needed

Governance consultants

IT identity management firms

Civil administration advisors

14. Tourism, Hospitality & Economic Revitalization

Activities

Hotel reconstruction

Seaside tourism in Lebanon & Syria

Religious tourism linked to historical mosques

Culinary, cultural, and arts districts

Major Capabilities Needed

Hotel chains

Travel tech

Retail developers

15. Humanitarian & Social Services

Activities

Aid distribution centers

Orphan support through mosque-run charity offices

Women's empowerment centers

Youth sports and recreation complexes

Major Capabilities Needed

NGOs

Community development organizations

Social-service technology platforms